

## TABLE OF CONTENTS

---

Preface	i
1. Battling Paradigms	1
Introduction	
Local Government Form	
Differing Community Values	
Changes in Form of Government	
Abandonments, Adoptions, and Retentions	
The Rest of the Book	
2. Brunswick: Feeling the Wrath	27
Background	
The Charter	
Stability in the City Manager's Office	
9-11 Solicitation Dispute	
The Opposition Argues Its Case	
A Newly Elected Mayor [or A Amyor Newly Elected]	
A Council Divided	
The Petitions	
The Campaign	
The Outcome and Aftermath	
Conclusion	
3. Sarasota: Growth, Leadership, and Conflict	56
Background	
Birth of the City	
Community Issues: Setting a New Stage	
Van Wezel Performing Arts Hall	
The Question of Governmental Leadership	
Approach to Regulatory Development	
The Campaign	
The Outcome	
An Analysis	
Conclusion	
4. Contentious Development in Spokane	86
Background	

River Park Square	
Parking Consultant's Report	
Spokane Downtown Foundation	
HUD Loan	
Summary	
High-Tech Sector	
Council-Manager Abandonment	
Outcome and Aftermath	
Form of Government: Round 2	
Conclusion	
5. Tuskegee: The Battles over Reform	112
Background	
Civil Rights History	
The Ford Years	
The First Attempt at Changing the Form of Government	
Citizens Taking Control of the Reform Effort	
The Campaign	
The Outcome	
Conclusion	
6. Battling Paradigms: Issues and Strategies	141
Introduction	
Common Issues	
Quality of Life, Growth and Development	
Political and Managerial Leadership	
Conflicting Issues	
Symbolic Issues	
Incumbent Support	
Conclusion	
Index	157